School (for profit)	Scottsdale Artist	Metals Edge Studio, Scottsdale (for		THOGHA	Shemer Art Center,	Fiber Factory, Mesa	(noncredit classes)	Mesa Community	Phoenix Center for the Arts	-	Recreation	Glendale Parks and	(credit classes)	Mesa Community				Mosa Arte Center			City of Tempe		Chandler			Organization (Non-Profit unless	φ, <b>σ</b> ,
VA only	\$450-525	\$235-335 VA only			\$165-225 VA only	\$56 VA only	1	\$21-97 VA	\$30-180 VA \$19-95 PA		\$47-110 PA	\$55-95 VA	resident)	\$165 VA/PA \$240 (non-			\$11-225 VA1	\$18-225 PA			\$20-68 FA \$25-150 VA	700 60 00				e of	ee Comparativ
	\$11	\$9-14			\$7.50	\$7		\$3.88-7.00	\$3.80	-		\$3.75	resident	\$3,44 resident \$5,00 non-			\$3.58-6.21 VA	\$3.43-11.17 PA	-		\$1.72-0.00	¢1 72-3 33	\$1.16-2.63			Per Hour	
	100	Not provided	٤		27	100		100	27			100		25			49% VA	43% PA				100	ä	(Percent)	Recovery Goal	Cost.	
	Not provided	Not provided	administrative costs	B)Small	A)90% of instructor	Information not provided	buildings and equipment	exclusive of	I otal Costs		supplies	Direct cost of instructors.		I diai Cost	Total Cost	and supplies	B)Printing C)Materials	A)Instructor	costs	percent of	and B)Small	A)Direct costs,	Not available			, O	ne lideo in
	\$0	\$0			÷	\$0		ŧ	A 60	<del>2</del>	residents	for non-		÷ .	\$1 58/hour			\$0				\$0		6 111	100		Non-
.	\$50,703	\$50,703	\$50.703		607,017	\$37 F42		4	\$39.806	\$37 512		\$40,838	020 07	1	\$39.806			\$39,806				\$38,070	\$52,246	(EBI) 三海里	Income		2004 Median
	3,850		50		-	1 400	1 200	session*	3.400 per	1.200	and	(Adults	4 000		6,000			8,100	+				1,800- 2,000	1 200		4.1	
	100		100			100	100		.01	100		Ī	12		100			000				.04			the Arts (%)	Class Offenings in	Percent of

neighboring cities and facilities—to successfully position Mesa Arts Center classes. Staff would like to continue to gradually increase fees with a goal of maximizing cost recovery, to maintain the arts classes' competitive edge and assure continued revenue growth over the long term.

Summer 2005 class fees were increased 25% resulting in 49% and 43% recovery rates, respectively, for adult visual and performing arts classes. These recovery rates are based on direct costs of instructor pay, printing of the Art Studios class schedule, and materials, supplies and non-capital studio equipment.

Pursuant to Council's direction to research recovering an increased percentage of direct costs for adult classes, staff calculated class fees at 60%, 80%, and 100% recovery rates for a typical Mesa Arts Center visual and performing arts class (Exhibit 1). The increased class fees are higher than the arts competition and disproportionate to rates charged by communities with similar EBI's.

Exhibit 1. Cost Recovery and Corresponding Class Fees

Exhibit 1. Cost Recovery	y and conesp	Jonaing Class		recommendation and a construction of the const
Description	Committee of the commit	Class Fee at 60% Recovery	Class Fee at 80% Recovery	at 100% Recovery
Visual Arts-	\$140	\$177	\$236	\$296
13 week adult class				<b>A</b> 400
Performing Arts-13	\$67	\$74	\$99	\$123
week adult class				

Research was also done to determine whether or not other Valley cities charge a non-resident fee, and only a couple of the cities surveyed do. Because we would find ourselves outside the mainstream to charge a non-resident fee at this time, staff would prefer to revisit this issue once we have two years' data on students' residency.

## Recommendation

Staff is recommending that fees for adult visual and performing arts classes remain at current levels of cost recovery for FY 2005-06, and that in FY 2006-07 and beyond class fees be increased to maximize cost recovery based on what the market will bear, and that City Council support the request of the Museum and Cultural Advisory Board (see Concurrence below) to follow the traditional process for determining future increases for visual and performing arts classes. Staff is recommending that a nonresident fee not be instituted at this time.

Additionally, staff is recommending establishing a maximum fee of \$1,000 to register for intensive arts workshops and symposia in both visual and performing arts programs. Previously, such workshops were offered through the Mesa Arts Center Foundation, but now all related expenses and revenues will be included in the Mesa Arts Center's annual budget.